



MILITARY PARTNERSHIPS COORDINATION WORKSHOP

**TOGETHER READY FOR
THE NEW CHALLENGES**

18 - 22 March 2013, Hotel Europa
SARAJEVO
BOSNIA AND HERZEGOVINA

• MINISTRY OF DEFENCE • BOSNIA AND HERZEGOVINA •

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NORTH ATLANTIC TREATY ORGANISATION

MILITARY PARTNERSHIPS DIRECTORATE DIRECTION DES PARTENARIATS MILITAIRES

The Military Partnerships Directorate – former Military Cooperation Division – is a Bi-Strategic Command Directorate, responsible for supporting our Partners to achieve their military objectives. It provides a single focused effort and delivers a holistic approach to all aspects of Partnerships and Military Cooperation.

The mission of Military Partnerships Directorate is to plan, programme, coordinate, implement and assess NATO's partnerships policies, activities and events at the Strategic Command level.

The Military Partnerships Directorate works towards the objectives of both Allied Command Operations (ACO) and Allied Command Transformation (ACT). It consists of four main elements: the Command Group and three Directorates covering Development & Implementation, Coordination & Integration and the vital link to ACT provided by the Staff Element Norfolk.

The Military Partnerships Directorate operates as a single team, focused on providing added value to the Strategic Commands and Partners.

WELCOME REMARKS OF DCOS MPD



Dear Participants,

Welcome to the 2013 Military Partnerships Coordination Workshop in Sarajevo, Bosnia and Herzegovina. This is the fifth workshop for our partners led by the recently re-named “Military Partnerships Directorate”, and the first one after the start of the transition into the new NATO Command Structure.

The motto of this year’s workshop is “together ready for the new challenges” thus reflecting the NATO transition but also providing a chance to think a couple of years ahead, in order to adjust our planning, training and capability building according the requirements for a time hopefully without the major NATO operations we have seen in the last decades.

Our main goal of this workshop always was and still is to give you, the partner nation representatives, the possibility to provide direct inputs to the development of the work plans, Country Specific Plans and Roadmaps at an early stage and to express your requirements in the bilateral discussions. As NATO and Partnerships are constantly moving forward we would also like to take the opportunity to discuss with you the latest developments. You also will have the chance to visit our exhibition of NATO Centres of

Excellence and Partnership Training Centres and to talk with them about the topics of your interest.

Staying in a good tradition, we are conducting the workshop once again in one of our partner nations. We are grateful to the Bosnia and Herzegovina Armed Forces and Ministry of Defence for the outstanding support in hosting the workshop this year in Sarajevo and I would like to thank you for your great hospitality.

We are very much looking forward to a week of fruitful cooperation, intensive discussions and interesting briefings with the aim to develop and improve the ACO and ACT part of the Partnership Cooperation Menu for 2014-2015. We are also looking forward to learn more about our Host Nation and the beautiful city of Sarajevo and its rich history. Once again, welcome to the workshop!

**On behalf of Supreme Allied Commander Europe and
Supreme Allied Commander Transformation**

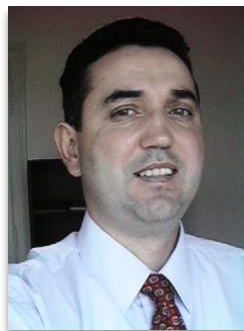
Major General Sándor FUCSKU

Deputy Chief of Staff Military Partnership



Assistant Minister for International Cooperation BiH MoD

Mr. Zoran Šajinović



CURICULUM VITAE

Mr. Šajinović was born in Zavidovići (Bosnia and Herzegovina). In 1988 he graduated from the University of Sarajevo as mechanical engineer and started his career as a reserve officer, working simultaneously as a design engineer in one of the local companies.

In 1992 he started his active military duty.

From 1992 to 1996 he was a liaison officer to the International organizations accredited in Bosnia and Herzegovina. In 1996 he graduated from the Military-Diplomatic School at the Croatia's Defence College in Zagreb.

From 1997 to 2001 he served at the Defence Ministry of the Federation of Bosnia and Herzegovina in the Department for international relations and the Military Industry Department.

From April 2001 to March 2004 he served as a Directorate member and the Head of the Department for foreign military co-operation at the B&H Standing Committee on Military Matters Secretariat.

Since March 2004 and establishment of the Defence Ministry of Bosnia and Herzegovina, he served as the Head of the Internal and Foreign military affairs Department. Since June 2004 he is the Assistant Minister for International Cooperation in the BiH MoD.

Mr. Šajinović has been significantly involved in the BiH Defence Reform Commission (DRC) activities. In 2003 he co-chaired Technical Working group of the Defence Reform Commission, and in 2004 and 2005 he co-chaired the DRC Team tasked with Organization, Command, Control and Policy and the DRC Team tasked with International assistance.

Since its establishment, in August 2005, Mr.Šajinović co-chaired the Interagency Working Group for NATO/PfP of theBiH Council of Ministers. In 2007, the WG was transformed into the BiH Council of Ministers NATO Coordination Team, whose vice president is Mr Šajinović.

Mr. Šajinović is married and has three children.



Deputy Supreme Allied Commander Transformation

General Mieczysław Bieniek, POL Army



CURICULUM VITAE

General Bieniek was born in Krapkowice, Poland, on 19 June 1951.

He joined the Polish Army as an Officer Cadet in 1969. Following commissioning, he served in 7th Reconnaissance Battalion of 10th Armoured Division, starting as platoon leader, through long range reconnaissance company commander, and staff officer of the battalion.

From 1978 to 1981 he attended the Polish Armed Forces General Staff Academy. Upon graduation he served as chief of G-3 Plans of 6th Airborne Division. In 1983 he was assigned as COS of battalion of 6th Airborne Division, and in 1985 he assumed a command of the battalion where served until 1989.

Promoted to Lieutenant Colonel in 1989, he was appointed as COS and then CO of the Polish Contingent in the UN Mission -UNDOF until 1991. Then following a tour of duty as Section Chief in OPS Division of Cracow Military District, he served as Chief Logistics Officer in another UN Mission - MINURSO until 1993.

In 1994, upon his promotion to Colonel, he assumed the command of 6th Air Assault Brigade in Cracow. The following year he attended the Royal College of Defence Studies in London graduating in 1996, followed by command of 25th Air Cavalry Division. The same year he was promoted to the rank of Brigadier General. In 1997 he attended the Senior Defence Management Course in Monterey.

In 1999 General Bieniek took over Nordic-Polish Brigade Command in SFOR, and successfully commanded the Brigade for over 7 months. In 1999 he became the Chief of Crisis Management Division in Polish MOD. At the end of the year he was assigned as Chief of Exercise, Education and Training Branch in SHAPE.

In May 2002, he became Deputy Commander of 3rd Corps NRDC-Turkey. From January to July 2004 he successfully commanded Multinational Division Central-East in Iraq during the operation "Iraqi Freedom". Then, he was appointed as 2nd Mechanized Corps Commander. On the 15th August 2004 he was promoted to the rank of Lieutenant General. Between January and August 2007 he was assigned as a Special Envoy of the SACEUR in Afghanistan, where he served as an advisor to Minister of Defence.

From October 2007, he served as a senior military advisor to the Polish Minister of Defence. In April 2009 General Bieniek was appointed as the Polish Military Representative to the NATO and European Union Military Committees. Most recently he was nominated and on 29th September 2010 assumed the position of Deputy Supreme Allied Commander Transformation. On the 10th of November 2010 he was promoted to the rank of General.

General Bieniek's education includes the Polish Army Academy and Polish Armed Forces General Staff Academy as well as Royal College of Defence Studies in London. He also holds a Master of Arts Degree from Cracow Physical Education Academy and a PhD in International Security from Polish NDU.

In addition to English he is also fluent in Russian.

General Bieniek has been awarded the Officer's Cross and Commander's Cross of the Order of Rebirth of Poland, Golden Cross of Merit, US Bronze Medal of Merit, medals for operations and many others. His interests include history, literature and sports, especially tennis, snowboarding, windsurfing and parachuting. He holds the Jump Master qualification for both military and civilian parachuting, with more than 3000 jumps under his belt.

Moreover he is qualified to jump together with US, UK and Belgian Airborne Units.

General Bieniek is married to Grażyna. They have four grown children - Mieczysław, Piotr, Paweł and Magdalena.

Deputy Chief of Staff Military Partnerships

Major General Sándor FUCSKU, HUN Army



CURRICULUM VITAE

Major General Fucsku was appointed as the Deputy Chief of Staff Military Cooperation, SHAPE on 28 July 2011. Prior to joining SHAPE, he was assigned as Chief of Staff of Joint Force Command Hungarian Defence Forces.

Maj Gen Fucsku's first assignment was as Commander of the Reconnaissance Company and Chief of Reconnaissance 62nd Mechanized Infantry Regiment, Hódmezővásárhely where he served until taking up a position in S-2 of the 62nd Mechanized Infantry Regiment in 1987. After graduation from MiklosZrinyi Defence University he was assigned to G-2 of the 65th Mechanized Infantry Brigade, Nyíregyháza where he remained until being appointed as a Staff Officer of the HQ Land Forces Command HDF, Székesfehérvár between 1991 and 1995, followed by a tour as Adjutant of Vice Chief of General Staff MoD, Budapest. In 1997 he was appointed as Senior Intelligence Officer of Intelligence Directorate of GS HDF, Budapest. In 2000, Maj Gen Fucsku was appointed as Deputy Head of Plans and Policy Branch of Intelligence Directorate of GS HUN MoD, Budapest before being assigned to NAPLES in 2001 as Deputy Chief of Hungarian National Intelligence Cell (HUN NIC) HQ JFC.

From 2004 – 2005 Maj Gen Fucsku served as Co-ordination Chief of J-2 GS MoD, Budapest followed by an appointment as a Staff Officer at PSOTC Sarajevo, Bosnia-Herzegovina between February 2006 and February 2007. In 2007, he was appointed as Chief of J-2, Joint Force Command HDF, Székesfehérvár where he remained until 2010. Whilst undertaking this appointment, he served a tour of duty as Chief of Staff ISAF RC North

between February and September 2009. In June 2010, Maj Gen Fucsku was appointed as Chief of Staff of Joint Force Command Hungarian Defence Forces.

His military education includes 'KossuthLajos' Military College, Reconnaissance Branch, Szentendre, the 'ZrínyiMiklós' National Military Academy, Reconnaissance Branch, Budapest and 'Bundeswehr' Military Academy General Staff Course, Hamburg. Major General Fucsku's awards and decorations include: Merit of Gold Service Medal; Merit of Silver Service Medal; Bronze grade Medal for Home Service; the Officer's Service Sign 1st, 2nd and 3rd Class; the NATO Service Medal; the ESDP Service Medal; the Service Sign for Peace Keeping Operation (Bosnia – Herzegovina); the Merit Medal for ISAF mission; the Service Sign for Peace Keeping Operation (Afghanistan) and the Service Sign for Flood Control and Disaster Relief.

MG Fucsku married to Gyongyi, with two daughters.



Assistant Deputy Chief of Staff Military Partnerships

Rear Admiral Ion Dumitrașcu, ROU Navy



CURRICULUM VITAE

Rear Admiral Ion Dumitrașcu was born on 14 October 1957 in Bărbătești, Romania, and entered the Naval Academy in Constanta, Romania in 1976 and graduated in 1980. His first assignments include: Combat Unit Commander on a mine sweeper, a Combat Unit Commander and executive officer on a mine layer, staff Officer in the technical service of the Maritime Fleet. From 1990 to 1996 he was commanding Officer of a mine sweeper, MCM Expert in the Headquarter Maritime Fleet and Lecturer in the Military Academy. From 1998 until 2004 he was appointed as Chief/Operational Planning Section, International Military Cooperation, CIMIC, Armament Control and International Treaties in the Navy Staff.

In 2004 Rear Admiral Ion Dumitrașcu served as 1st Officer for Strategic Planning in the Romanian Military Representation to NATO and EU. From January 2006 until July 2007 he acted as Deputy Chief for EU/Romanian Military Representation to NATO and EU. One year later he was appointed as Chief of International Organisations Sections/Strategic Planning Directorate/Romanian General Staff. In May 2008 he was appointed Deputy Chief Strategic Planning Directorate. Since July 2009 he is appointed as Assistant Deputy Chief of Staff, Military Cooperation Division at SHAPE.

Besides the Military Academy that he graduated in 1990, Rear Admiral Ion Dumitrașcu's education includes the following courses:

- *Collège Interarmées de Défense/France,*
- *NATO Course on European Cooperation and Security, Germany,*
- *Course on European Security Institute of High Defence Studies, France,*
- *NATO/PFP Staff Officer's course/Germany.*

Rear Admiral Ion Dumitrașcu has a good expertise in operational and combat training activities following the participation in different joint international activities as well as Military Partnership for Peace or NATO-led exercises. He carried out a scientific activity and in 2008 he obtained the PhD degree in Military Science.

Rear Admiral Ion Dumitrașcu is member of the Honoring Council of "Maritime Virtue" Order. Rear Admiral Ion Dumitrașcu speaks French and English. He is married to Elisabeta and has a son, Alexandru-Daniel.

Rear Admiral Ion Dumitrașcu has been officially promoted on 25th October 2009.



READ AHEAD

1. Accommodation: Participants will be accommodated in the Hotels **EUROPE** and **ASTRA GARNI** in Sarajevo.

Both hotels are located in the centre of the city. It is convenient to the heart of the Sarajevo with the main street as well as the Old Town with historical and business offices, cultural attractions and shopping malls.

2. Administration: The Admin Team will establish the **Admin Cell** at hotel EUROPE. At this location participants may find all the answers and necessary support during the workshop.

3. Security: All delegates will be provided with one Military Partnerships Coordination Workshop 2013 **ID CARD** at the registration desk by Military Partnerships Directorate (MPD) Admin. The area will be secured by Bosnia and Herzegovina Armed Forces Military and Police.

4. Hosted Events: The Military Partnerships Directorate has arranged a **Welcome Reception** (Ice Breaker) on Monday, 18th of March / **19.00**, in the hotel EUROPE, **Atrium restaurant, ground floor**. Smart Casual dress would be suitable.

A **Host Nation Dinner** will be served on 20 of March / **Departure from hotel EUROPE at 18.15**. Smart casual dress would be suitable. The Host Nation will provide transportation to and from the venue.

5. Expenditures: MPD is covering all workshop related costs as well as the expenditures for subsidized partner nations – accommodation and meals on a full-board basis (breakfast/lunch/dinner) in accordance with the finance policy. Accommodation and allowances for NATO staff and self-funding partner nations are solved on their own – subject to the national approach.

If requested in the application form and confirm at the arrival, unfunded participants can get access to the buffet lunch for fee.

Personal calls are to be made at participants' own expenses using hotel phones.

6. Dress code: Dress Code throughout the workshop will be civilian attire: **jacket and tie** and equivalent for female delegates is appropriate.

WELCOME TO SARAJEVO AND MAKE YOURSELF AT HOME!

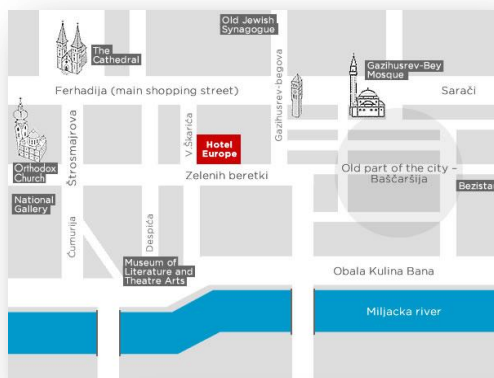
ACCOMODATION & CONFERENCE FACILITIES

Europe Hotel

Built in 1882, at the crossroads of the Oriental and modern style, Hotel Europe is imbued with the best attributes of both worlds. It is located in the heart of the city of Sarajevo, just a few steps away from the main street and the Old Town, Bascarsija, which is known for its architecture and small craftsmen's shops from the Ottoman Empire. Almost all main historical and cultural attraction-sare located in the imminent vicinity of Hotel Europe.

This Austro-Hungarian building with its external splendor alone will have you captivated. Upon entering the lobby, every stay at Hotel Europe unfolds like a journey. The spirit of the past times is preserved in the traditional section of the hotel showcasing the flamboyant decor of the years gone by, whereas a new section is designed with modern style.

Hotel Europe has for an entire century been a silent witness to the history of Sarajevo and has hosted the most notable personalities from Europe and the rest of the world. It is at this Hotel that distinguished statesmen and politicians, high-profile corporate executives, motion picture and television personalities, artists and athletes have all stayed whilst visiting Sarajevo.



Today, after 130 years of tradition, Hotel Europe has been restored to its original splendor and designed according to the highest standards of hospitality. An all-inclusive offer is made of 160 luxurious rooms, 14 suites, 2 of which are presidential suites, 5 fully equipped conference halls, the state of the art spa&wellness facilities including fitness centre, indoor swimming pool, turkish bath, tanning beds, saunas and massage. With the famous Viennese Cafe, Restaurant with first-class local and international culinary specialties and Mozart's Pâtisserie with original sweet delicacies, Hotel Europe will invigorate your soul and make your stay in Sarajevo a genuine experience you will always remember with a smile.



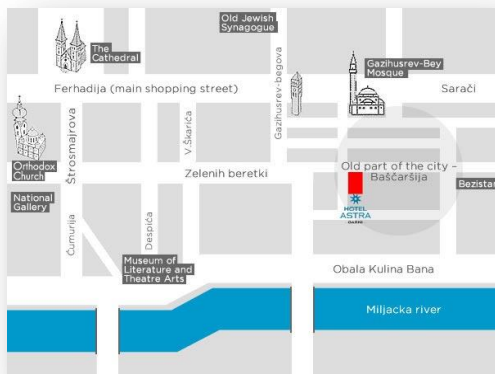
<i>Meals</i>	<i>Europe Hotel</i>	<i>Astra Garni Hotel</i>
<i>Breakfast</i>	<i>06.30 – 10.00</i>	<i>06.30 – 10.00</i>
<i>Lunch</i>	<i>13.00 – 15.00</i>	<i>13.00 – 15.00</i>
<i>Dinner</i>	<i>19.00 – 21.00</i>	<i>19.00 – 21.00</i>

Astra Garni Hotel

The best of what Sarajevo has to offer awaits right outside our doors. Hotel Astra is located in the epicentre of Sarajevo, just a few steps away from the main street and old city part Baščaršija, which is famous by its eastern architecture and old shops from the Ottoman Empire.

Although placed in the Sarajevo city centre, Hotel Astra Garni is the oasis of the silence, comfort and good taste. After the first moments spent behind always open doors of our hotel, you will notice devotion to each detail. The main goal of our personnel is to make you feel like home.

Hotel has 49 luxurious rooms. Each room is equipped with bathroom, TV with satellite receiver, telephone and internet access, mini bar and air-condition, all you need to feel like home. There are even few on two floors and for those who seek first-class accommodation there are thirteen apartments.



BOSNIA AND HERZEGOVINA is the heart shaped land that lies in the heart of southeast Europe. It is here that eastern and western civilizations met, sometimes clashed, but more often enriched and reinforced each other throughout its long and fascinating history. Bosnia and Herzegovina is a long name for a country that measures just over 50,000 km². Bosnia covers the north and centre of the country while Herzegovina covers the southern region.

Perhaps what is most important for the visitor to know today, though, is that Bosnia and Herzegovina is a stunningly beautiful country with a vast array of landscapes, cultures, traditions and people. And as the old cliché goes 'people make the place' – and BiH prides itself on its hospitality and treating our guests as if they were family members. And family we take to heart.

The Mediterranean and Alpine influences meet and create a mosaic of climate types within a relatively small area. The southern joys warm, sunny and dry weather, with very mild winters. In the more continental areas the weather is similar to that of central Europe – hot summers, cool springs and autumns, and cold winters with considerable snowfall.



There are three main 'peoples' that inhabit this country: Bosniaks, Croats, and Serbs. Despite different religious and/or ethnic background their language, traditions and culture are more similar than not. In short, the people of Bosnia and Herzegovina are southern Slavs, with varying religious

backgrounds. According to the last population census there were 4,354,911 inhabitants in Bosnia and Herzegovina in 1991. Policy makers estimate that the country's population is now around 3.8 million people and steadily growing, and that over one million now live abroad.

There are three 'official' languages spoken in Bosnia and Herzegovina: Bosnian, Croatian, and Serbian. For the local people there is a great importance attached to the name of the language. For practical purposes, they are one and the same.

The museums and galleries in Bosnia and Herzegovina are not filled with renaissance or romantic paintings but rather with the living forms that represented everyday life. Culture in the centuries can be visited today as a living museum through the architecture, traditional dress, stone carvings, pottery and jewellery, and sacral places. The culture of Bosnia and Herzegovina will not be found hanging from the walls of a museum but can be seen in the intricate paintings of the buildings, the beautiful woodwork of traditional furniture, or the magnificent stitch of the highlander's attire.

What is known is that man has settled these pristine lands for over 10,000 years and has seen the likes of the indigenous pagan Illyrian and Thracian tribes, Romans, Byzantines, Slavs, and later Ottoman and Austro-Hungarian invaders. All of these cultures have left a remarkable piece of their beliefs and rituals that has melded this country into one of the most religiously diverse nations in Europe. It is here that Christianity and Islam from the east has met and mingled with Christianity and Judaism from the West.



Old habits die hard in Bosnia and Herzegovina, preserving the ancient traditions of all the peoples of BiH. It is impossible to separate man and nature here, for it is from the rugged wilderness that our customs evolved. Traditional music still echoes from the mountain valleys, with the highlanders still clad in century's old traditional attire. One thing our forefathers have taught us is to respect the old ways – and that is to treat our guests as if they were one of our own. Perhaps is our most honoured trademark – the tradition of hospitality.



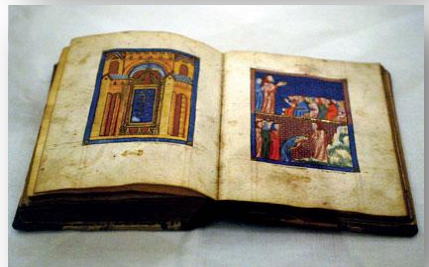
Welcome to Bosnia
and Herzegovina!

SARAJEVO (Cyrillic: **САРАЈЕВО**)

the capital and largest city of Bosnia and Herzegovina. Together with city of East Sarajevo has an estimated population of over 430,000 nestled within the greater Sarajevo valley of Bosnia, surrounded by the Dinaric Alps and situated along the Miljacka River in the heart of the Balkans.

Sarajevo is the leading political, social and cultural centre of Bosnia and Herzegovina, and its region-wide influence in politics, education, entertainment, media, fashion, science, and the arts contribute to its status as Bosnia and Herzegovina's major economic centre.

Sarajevo is one of the most historically interesting and varied cities in Europe. It is a place where the Western & Eastern Roman Empire split; where the people of the Roman Catholic west, Eastern Orthodox east and the Ottoman south, met, lived and warred. It has been both an example of historical turbulence and the clash of civilizations, as well as a beacon of hope for peace and tolerance through multi-cultural integration. The city is historically famous for its traditional religious diversity, with adherents of



Islam, Orthodoxy, Catholicism and Judaism coexisting there for centuries. Due to this long and rich history of religious and cultural variety, Sarajevo is often called the "Jerusalem of Europe" or "Jerusalem of the Balkans". It was, until recently in the 20th century, the only major European city to have a mosque, Catholic church, Orthodox church and synagogue within the same neighbourhood.

In 1885, Sarajevo was the first city in Europe and the second city in the world to have a full-time electric tram network running through the city, the first being San Francisco. In 1914, it was the site of the assassination of the Archduke of Austria that sparked World War I. Seventy years later, it hosted the 1984 Winter Olympics.

Today, the city has physically recovered from most of the war damage caused by the War of the 1992-1995. Sarajevo is an European capital with a unique Eastern twist that is a delight to visit. The people are very friendly, be they Bosniaks, Croats, or Serb. There is very little crime, and the city ranks as one of the safest in SEE. The travel guide series, Lonely Planet, listed Sarajevo as one of the top ten cities to visit in 2010.



S O C I A L E V E N T S

MPC WS 2013 – SARAJEVO ICEBREAKER

18 MARCH 2013, MONDAY

PROVIDED BY	NATO MILITARY PARTNERSHIPS DIRECTORATE (MPD)
TYPE OF EVENT	FINGER BUFFET
OFFICIAL START AT	1900 HRS
OFFICIAL END AT	2100 HRS
PLACE	EUROPE HOTEL – ATRIUM
DRESS CODE	SMART CASUAL
NUMBER OF PARTICIPANTS	UP TO 150

MPC WS 2013 – OFFICIAL PHOTOSSESSION

19 MARCH 2013, TUESDAY

TIME	1000-1015 HRS
PLACE	HOTEL EUROPE SUMMER GARDEN
SERVICE – PHOTOGRAPHER	PROVIDED BY HN – B&H MOD

HOST NATION DINNER

20 MARCH 2013, WEDNESDAY

PROVIDED BY	HOST NATION
TYPE OF EVENT	SOCIAL EVENT – CASUAL DINNER
TRANSPORTATION FROM HOTEL PROVIDED BY HN – B&H MOD	1815 HRS
ESTIMATED START AT	1845 HRS
ESTIMATED END AT	2100 HRS
TRANSPORTATION TO HOTEL PROVIDED BY HN – B&H MOD	2100 HRS
DRESS CODE	SMART CASUAL
NUMBER OF PARTICIPANTS	UP TO 150
SPOUSE	<i>SPOUSES ARE WELCOME, COSTS TO BE PAID BY DELEGATE</i>

MILITARY PARTNERSHIPS COORDINATION WORKSHOP 2013 AGENDA 15th- 22nd MARCH 2013

FRIDAY, 15 – SUNDAY, 17 MARCH 2013

TIME	SUBJECT	COMMENTS
	Initial Party and Admin Crew arrive at Sarajevo airport. Provision of the ground transportation to accommodation. Registration in lobby upon arrival at Europe Hotel Sarajevo	

MONDAY, 18 MARCH 2013

TIME	SUBJECT	COMMENTS
	Partner participants arrive. Registration in lobby upon arrival at Europe Hotel, Sarajevo	Host Nation/ Individual Responsibility MPD Admin
0930 - 1700	NATO Coordination Meeting	NATO Participants Only
1900 - 2100	Icebreaker	All Participants

TUESDAY, 19 MARCH 2013

TIME	SUBJECT	COMMENTS
0800 - 0900	Final registration	Hotel Lobby
0900 - 1200	Opening Conference Welcome – DCOS MIP; Host Nation; IS/IMS/ACT Presentations	Plenary
1200 - 1315	Lunch	Buffet Lunch
1315- 1330	Introduction of NATO personnel to Partner Teams	
1330- 1700 3 times 60 min each	Syndicate sessions (Individual Training; Collective Training; Mission and Vision of Joint Force Commands and Single Service Commands)	Assigned Conference Rooms

1430-1445	<i>Syndicate Rotations and coffee break</i>	<i>Syndicate Leaders</i>
1545-1600		
1710-1730	<i>Introduction of the Exhibition</i>	<i>Plenary</i>

WEDNESDAY, 20 MARCH 2013

TIME	SUBJECT	COMMENTS
0830-1700	<i>Conduct of Workshop</i> <i>1. Bilateral discussions</i> <i>2. Partner attendance at exhibition (and/or briefs)</i>	<i>Assigned Bi-lateral Rooms</i> <i>Exhibition Rooms</i>
0830	<i>Exhibition opens, partners not in bi-laterals to attend exhibition stands</i>	<i>DCOS MIP address to exhibitors</i>
1200-1315	<i>Lunch</i>	
1815-2100	<i>Host Nation Dinner</i>	<i>All Participants</i>

THURSDAY, 21 MARCH 2013

TIME	SUBJECT	COMMENTS
0800-1700	<i>Conduct of Workshop</i> <i>1. Bilateral discussions</i> <i>2. Partner attendance at exhibitions (and/or briefs)</i>	<i>Assigned Bi-lateral Rooms</i> <i>Exhibition Rooms</i>
1200-1315	<i>Lunch</i>	
1615-1645	<i>DCOS MIP closing remarks to all</i> <i>End of MPC WS 2013 for partners</i>	<i>All Participants</i>

FRIDAY, 22 MARCH 2013

TIME	SUBJECT	COMMENTS
0830-1000	<i>NATO hot wash up</i>	<i>All NATO Participants</i>

SYNDICATE SESSION

Syndicates are important as means to prepare for a fruitful Bi-lateral discussion. Syndicates will be organized into separate rooms with three different teams and with briefers rotating to each team for a 60 minutes presentation / discussion block.

SYNDICATE I – INDIVIDUAL TRAINING

NATO'S TRAINING CONCEPT AND OPPORTUNITIES FOR
PARTNERS NATO TOOLS FOR INDIVIDUAL TRAINING
PARTNER PARTICIPATION WITH COE/PTEC
SEAT ALLOCATION PROCESS

SYNDICATE II – COLLECTIVE TRAINING

FUTURE OF PARTNERS PARTICIPATION IN
COLLECTIVE TRAINING EDUCATION AND TRAINING
WITH REGARD TO NATO LOGISTICS OCC UPDATE

SYNDICATE III – NATO Transition JOINT FORCE COMMANDS / SINGLE SERVICE COMMANDS

MISSION AND VISION ON MILITARY COOPERATION
FROM A JOINT FORCE COMMAND / SINGLE
SERVICE COMMAND PERSPECTIVE

TEAM COMPOSITION

Title	Team 1 Conference Room 1	Team 2 Conference Room 2	Team 3 Conference Room 3
Team Leader	COL Zenk	CAPT (N) Crijen	COL Kollcaku
IS	TBD	TBD	TBD
IMS	TBD	TBD	TBD
COI	LTC Signoretti		Ms Becker
DEI	LTC Atli MAJ Fugallo,	LTC Fernandez Vega LTC Bender MAJ Spangler LTC Vaiceliune	MAJ Howard CDR McCue
NCS	JFHQ Brunssum HQ AIRCOM HQ LANDCOM HQ MARCOM	HQ JFC Brunssum/ HQ JFC Naples HQ AIRCOM HQ MARCOM HQ LANDCOM	HQ JFC Brunssum/ HQ JFC Naples HQ AIRCOM HQ MARCOM HQ LANDCOM
NSO	TBD	TBD	TBD
Partner Countries	Representatives of: Armenia, Austria, Azerbaijan, Iraq, Finland, Kazakhstan, Kyrgyzstan Switzerland, Sweden,	Representatives of: Australia, Bosnia- Herzegovina, Moldova, Montenegro, Serbia, the former Yugoslav Republic of Macedonia*, Georgia, Ukraine,	Representatives of: Algeria, Belarus, Israel, Jordan, Mauritania, Mongolia, Morocco, Tunisia, Turkmenistan United Arab Emirates, Uzbekistan

* Turkey recognizes the Republic of Macedonia with its constitutional name

BILATERAL MEETINGS

SCHEDULE FOR BI-LATERAL MEETINGS

Wednesday 20 Mar

Timings	Team 1 Conference Room 1	Team 2 Conference Room 2	Team 3 Conference Room 3
0830-0930	Additional Briefings		
0930-1000	Exhibition Opening		
Coffee Break			
1030-1130	Azerbaijan	Bosnia and Herzegovina	Mongolia
1130-1230	Armenia	Serbia	Morocco
Lunch			
1330-1430	Kazakhstan	The former Yugoslav Republic of Macedonia*	Mauritania
1430-1530	Kirgizstan	Moldova	Israel
Coffee Break			
1600-1700	Sweden	Montenegro	Algeria
1700-1800	Iraq		United Arab Emirates
1815	Departure HN Dinner		

** Turkey recognizes the Republic of Macedonia with its constitutional name*

Thursday 21 Mar

Timings	Team 1 Conference Hall Mezzanine	Team 2 Conference Room 1	Team 3 Conference Room 3
0830-0930	Finland	Georgia	Tunisia
0930-1030	Ireland	Ukraine	Belarus
Coffee Break			
1045-1145	Austria	Australia	Uzbekistan
1145-1245	Switzerland		Turkmenistan
Lunch			
1330-1430	Briefings (voluntary)		Jordan
1430-1500	Briefings (plenary)		
Coffee Break			
1530-1630	Feedback and DCOS Closing remarks		

BI-LATERAL MEETINGS MEMBERS LIST

Title	Team 1	Team 2	Team 3
Chairman	COL Zenk	CAPT (N) Crljen	COL Kollcaku
RAO Secretary	MAJ Fugallo LTC Atli	LTC Fernandez Vega LTC Bender LTC Vaiceliune MAJ Spangler	Maj Howard CDR McCue
IS			
IMS			
Policy	LTC Signoretti		Ms Becker
COI	MAJ Babayev (CDR Alevras)	LTC Manojlovic (CDR Alevras)	LTC Blanco (CDR Alevras)
SENF	MAJ Ozpinar	LTC MacIntosh	LTC MacIntosh MajOzpinar
NCS	HQ JFC BS MARCOM / AIRCOM LANDCOM	HQ JFC NP MARCOM / AIRCOM LANDCOM	HQ JFC BS/NP MARCOM / AIRCOM LANDCOM
NSO			
Partner Countries	Representatives of: Armenia, Austria, Azerbaijan, Iraq, Finland, Kazakhstan, Kyrgyzstan, Switzerland, Sweden	Representatives of: Bosnia-Herzegovina, Moldova, Montenegro, Serbia, the former Yugoslav Republic of Macedonia*, Georgia, Ukraine, Australia	Representatives of: Algeria, Belarus, Israel, Jordan, Mauritania, Mongolia, Morocco, Tunisia, Turkmenistan United Arab Emirates, Uzbekistan

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ADMIN TEAM

MPD Admin and Support staff:

- Adj BADUEL-LEDUN Frédéric (FRA-A) – MPD Admin Head
- SM AMABILE Ciro (ITA-A) – MPD Admin Assistant

HN Admin and Support staff:

- **Maj BABOVIC Almir, HN Admin Team leader**
cell phone: +387 61 218 573
 - Cpt OMERBEGOVIC Jasmina, general info
 - Cpt AJDINOVIC Dervis, transportation, cell phone: +387 61 747 579
 - SFC OR-7 SOLIC Samir IT manager
 - SSG OR-6 GRADISIC Nedzad, Office material
- **Location:** Room 001
 - **Opening hours:** 8h15 to 17h15
 - **Our staff can provide you support for:** printing, scanners, copies, FAX, international official phone calls, official IT support, general info, official transportation, security issues, etc.

Note: WE WILL NOT DEAL WITH ANY CLASSIFIED INFORMATION

A medical support is at your disposal from 8h15 to 17h15 (Room 002) - LT Hamdija Mujarić, cell phone: +387 61 403 080. In case of a medical emergency call 124 or contact the hotel's Reception desk +387 33 580 500.

Emergency phone calls (24/24) Public emergency phone call 112 or contact the hotel's Reception desk +387 33 580 500.

For security reasons, please wear your badge visible during the entire workshop but NOT OUTSIDE of the hotel.

Do not hesitate to report HN Admin Team unusual events or facts.

Please, don't forget your CD-Rom and your photo before you definitely leave.

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MILITARY PARTNERSHIPS COORDINATION WORKSHOP

**TOGETHER READY FOR
THE NEW CHALLENGES**

18 - 22 March 2013, Hotel Europa
SARAJEVO
BOSNIA AND HERZEGOVINA